







NISOURCE SAFE DRIVER PROGRAM







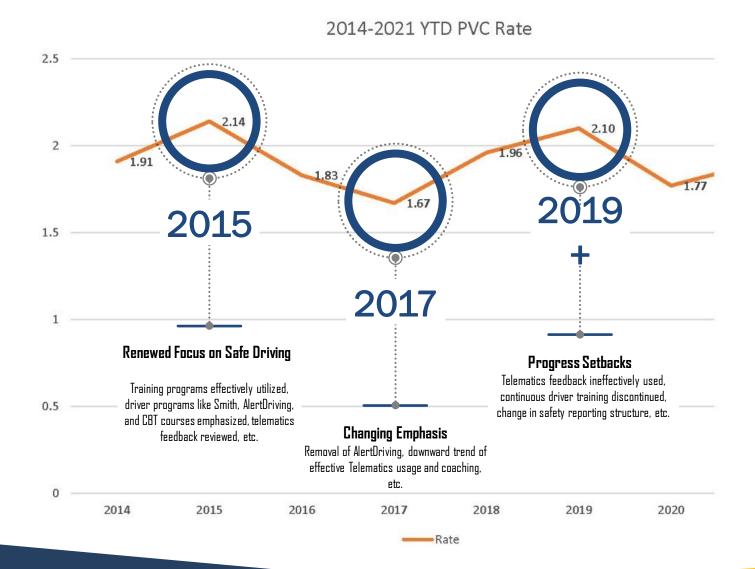




AGENDA / FOCUS TOPICS

- **Historical Data / Current State**
- Recommendations
- **NiSource Safe Driver Program Phase One Overview**
- **Program Element Overviews**
- NiSource Safe Driver Program Additional Phase Overview & Timeline

NISOURCE SAFE DRIVER PROGRAM – HISTORICAL DATA



NISOURCE SAFE DRIVER PROGRAM – CURRENT STATE

Driving Programs

- Columbia Gas Companies operate under the Columbia Safe Driver Program.
- NIPSCO does not currently have a formal driving program.

Driving Policies

- Columbia Gas Companies operate under Gas Standards HSE 4300 for driving policy.
- NIPSCO utilizes its Safety Manual for driving policy guidance.
- All companies conform to 49 CFR Parts 380 393 for CDL guidance.

Driving Training

- All companies offer various new hire training programs to field employees through vendors like Smith and DriveTeam.
- NIPSCO and Columbia offer optional recurring training through Smith Driving.
- CDL training is conducted in accordance with federal regulations and performed both in-house (NIPSCO) and through DriveTeam (Columbia Companies).

Motor Vehicle Records

- NiSource and Columbia Gas require all employees that drive on behalf of the company to undergo a
 yearly MVR check.
- NIPSCO does not perform MVR checks on non-CDL drivers. MVRs are run annually on NIPSCO CDL drivers and during the new-hire screening process.

Standard 4300.010 Driver Qualifications and Responsibilities

Driving Standard 4300.010 Driver Qualifications and Responsibilities

- Defined Roles & Responsibilities
- Requirement to maintain a valid drivers license
- Annual MVR Review
- **Driver Training**
- Seat Belt Requirements
- **Cell phone and Electronic Devices Requirements**
- Unattended Vehicles
- Vehicle Housekeeping
- **Backing / Parking**
- Motorcycles



January 1, 2021 NISOURCE SAFE DRIVER PROGRAM - RELAUNCH

NiSource Safe Driver Program

 Create a corporate-owned NiSource Safe Driver Program which will standardize driving expectations for all six states and provide guidelines for the company's driving activities.

NiSource Safe Driver Policy

- Create the following corporate-owned driving policies: Motor Vehicle Safety, MVR Review –
 Regulated Vehicles, and a Commercial Driver's License (CDL) Policy.
- These policies will supersede the current Gas Standards and apply to all six operating territories.

CDL Program & Policy

 Create unified, corporate-owned CDL program and policy that will set expectations around federal regulations, training, testing, licensing, and record keeping.



NISOURCE SAFE DRIVER PROGRAM – RECOMMENDATIONS

Telematics Program & Policy

- Short Term
 - Create program and policy that will set roles and expectations around the execution and governing of the revamped telematics solution.
- Long Term
 - Continue to evaluate business needs and long term telematics solutions.

Driving Training Courses

- In-House LMS
 - Formalize and build an in-house, biennial LMS driver training course aimed at standards, best practices, defensive-driving, and seasonal risks
- External Driving Training: Vendors
 - Standardize vendor training options that satisfy and fulfill the driver training requirements laid out in the Safe Driver Program

Driving Observations Expectations Relaunch

 Prepare and ensure electronic Driving Observation Forms are functional and all materials have been updated

PHASE ONE – DRIVER TRAINING – CORE CURRICULUM

Field Operations Employees

Foundational Training

- DriveTeam Defensive Driving Course
- Smith Driving Skills Class

On-Going / Refresher Training

- NiSource Safe Driver Policy Test
- NiSource Safe Driver LMS Course Full
- AlertDriving Risk Reduction Program**
- Smith Driving Recurrency Class
- NiSource Driving Observation

Time Estimate

- Foundational Training
 - 2.5 days One Time
- On-Going / Refresher Training
 - Average 3 hours Yearly

Corporate & Non-Branded Drivers

Foundational Training

- NiSource Safe Driver Policy Test
- AlertDriving Low Mileage Drivers Program

On-Going / Refresher Training

- NiSource Safe Driver Policy Test
- NiSource Safe Driver LMS Course Partial

Time Estimate

- Foundational Training + On-Going / Refresher Training
 - Average 1 hour Yearly

Non-Field Branded Drivers

Foundational Training

Smith Driving Skills Class

On-Going / Refresher Training

- NiSource Safe Driver Policy Test
- NiSource Safe Driver LMS Course Full
- AlertDriving Risk Reduction Program**
- Smith Driving 5 Keys Core Combo CBT Course
- NiSource Driving Observation

Time Estimate

- **Foundational Training**
 - ½ day One Time
- On-Going / Refresher Training
 - Average 3 hours Yearly

CDL Drivers – Additional Training

Commercial Driver's License Training

- **NIPSCO**
 - Performed in-house by training dept.
- Columbia Gas
 - DriveTeam CDL Training Program
 - 2-day training



NISOURCE SAFE DRIVER PROGRAM – ADDITIONAL PHASE OVERVIEW

Phase Two

- Develop and implement hands-on driver skills training class
 - Trailer Swing Exercise
 - S.T.A.R. Training
 - Proper 360 Walk Around
 - Blind-Spot Training
 - Proper Mirror Setup and Adjustment
 - Includes leader training expectations
- Annual Motor Vehicle Record Review rollout to include all NIPSCO drivers
 - Subject to change

Phase Three

- Continuous monitoring of Motor Vehicle Records
 - NiSource-wide rollout
 - Partnering with Legal to determine priority as well as risks/challenges
 - Subject to change
- Long-term telematics solution implementation
 - Includes AlertDriving integration

Phase Four+

- Long term future state
- PDCA

Questions?